

CONTENTS

Foreword

SCP for SDGs

SCP at a Glance

SCP Friends

Application Procedure

Courses

 **Sustainability**

 **Public Health**

 **Resilience Building**

 **Digitalisation**

 **Leadership and Governance**

 **Trade and Economy**

 **Connectivity**

 **IMF-STI**

Calendar of Courses

WORD



"Now, more than ever, global cooperation and solidarity are critical if we are to rise to the challenges of our time, particularly in dealing with the global commons."

The Singapore Cooperation Programme (SCP) was established in 1992 as a way to share our experience and expertise with the international community for the assistance we received in our early years. Over the past 30 years, the SCP has focused on enhancing capacity in our fellow developing countries, training close to 150,000 foreign officials since inception. This underscores our belief in human capital as the single most important resource for a country's development.

The world today is confronted by a perfect storm of overlapping and urgent challenges ranging from global health and infectious diseases to climate change and extreme weather patterns, a food and energy crisis, disruptions caused by digital technologies and geopolitical challenges with contestation, rivalry and even war in parts of the world. Now, more than ever, global cooperation and solidarity are critical to our ability to rise to the challenges of our time, particularly in dealing with the global common challenges.

Climate change is a clear and pressing priority which can only be addressed through effective collective action. The SCP will give greater focus to the global sustainability agenda this year, with the launch of a new Sustainability Action Package to support the capacity-building needs of developing countries on sustainable development and climate change. The SAP will cover key areas such as strategies for adapting to climate change, resilience-building, managing and financing green projects, low carbon development and carbon markets. Through the SAP, we hope countries will work together to share knowledge and spur new ideas to forge a more sustainable future. In line with our support for the 2030 Agenda for Sustainable Development, Singapore will continue to share our experience in areas of interest to developing countries, including health governance, digitalisation and education.

Let us continue to work together to protect the global commons and build a better world for all.



Dr Vivian Balakrishnan
Minister for Foreign Affairs



ore Cooperation Programme (SCP) supports the efforts of countries to implement the 2030 Agenda for Sustainable it and its 17 Sustainable Development Goals (SDGs).

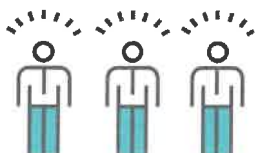
Also works with like-minded partners, such as the United Nations und (UNICEF) and the United Nations Office for Disaster Risk JNDRR), to pool collective expertise towards capacity-building for

use this calendar, look out for the SDG icons that link each course Agenda.

s



SCP AT A GLANCE



CLOSE TO

150,000

ALUMNI



ABOUT

300

PROGRAMMES
A YEAR

MORE THAN

180



DEVELOPING COUNTRIES,
TERRITORIES, AND
INTERGOVERNMENTAL
ORGANISATIONS

MORE THAN

50



LOCAL AND
INTERNATIONAL
PARTNERS

Burkina Faso

Burundi

C

Cabo Verde

Cambodia

Cameroon

Cayman Islands

Central African Republic

Chad

Chile

China

Colombia

Common Market for
Eastern and Southern
Africa (COMESA)

Comoros

Congo

Cook Islands

Costa Rica

Côte d'Ivoire

Croatia

Cuba

Cyprus

Czech Republic

D

Democratic People's
Republic of Korea

Democratic Republic of
the Congo

Djibouti

Dominica

Dominican Republic

E

Ecuador

Egypt

El Salvador

Equatorial Guinea

Eritrea

Estonia

Eswatini

Ethiopia

F

Fiji

G

Gabon

Gambia

Georgia

Ghana

Grenada

Guatemala

Guinea

Guinea-Bissau

Guyana

H

Haiti

Honduras

Hungary

I

India

Indonesia

Iran

Iraq

Israel

J

Jamaica

Jordan

K

Kazakhstan

Kenya

Kiribati

Kosovo

Kuwait

Kyrgyzstan

L

Laos

Latvia

Lebanon

Lesotho

Liberia

Libya

Lithuania

M

Madagascar
 Malawi
 Malaysia
 Maldives
 Mali
 Malta
 Marshall Islands
 Martinique
 Mauritania
 Mauritius
 Mexico
 Micronesia
 Moldova
 Mongolia
 Montenegro
 Montserrat
 Morocco
 Mozambique
 Myanmar

N

Namibia
 Nauru
 Nepal
 Nicaragua
 Niger
 Nigeria
 Niue
 North Macedonia

O

Oman
 Organisation of Eastern
 Caribbean States (OECS)

P

Pakistan
 Palau
 Palestinian Authority
 Panama
 Papua New Guinea
 Paraguay
 Peru
 Philippines
 Poland

Q

Qatar

R

Romania
 Russian Federation
 Rwanda

S

Saint Kitts and Nevis
 Saint Lucia
 Saint Vincent and
 the Grenadines
 Samoa
 Sao Tome and Principe

Saudi Arabia
 Secretariat of the
 Pacific Community (SPC)
 Senegal
 Serbia
 Seychelles
 Sierra Leone
 Slovakia
 Slovenia
 Solomon Islands
 Somalia
 South Africa
 South Sudan
 Sri Lanka
 Sudan
 Suriname
 Syrian Arab Republic

T

Tajikistan
 Tanzania
 Thailand
 Timor-Leste
 Togo
 Tokelau
 Tonga
 Trinidad and Tobago
 Tunisia
 Türkiye
 Turkmenistan

Turks and
 Caicos Islands
 Tuvalu

U

Uganda
 Ukraine
 United Kingdom
 Uruguay
 Uzbekistan

V

Vanuatu
 Venezuela
 Viet Nam

Y



Yemen

Z

Zambia
 Zimbabwe

ATION DURE

The SCP offers two types of courses to cater to different learning needs:

-  Online courses
-  In-person courses in Singapore

COURSE

bsite
ov.sg

urses of interest.
d course*
nd check your

lished on our
2 months before
s. Please refer to
atest details.

APPLY 02

-  **ONLINE COURSE**
-  **IN-PERSON COURSE**

- Follow the instructions to submit your application.
- You may save your application as a draft for up to three days (after which the draft will be deleted).

REVIEW & SUBMIT 03

-  **ONLINE COURSE**
-  **IN-PERSON COURSE**

- Please ensure that all information provided is accurate before submission.
- All applications must be submitted online before the nomination deadline.
- Upon successfully submitting an application, an acknowledgement email with a link to your application will be sent to you.
- Your supervisor and National Focal Point for Technical Assistance will need to endorse the application via an email link.

CONFIRM 04



ONLINE COURSE



IN-PERSON COURSE

- Successful applicants will receive an invitation (via email) to participate in the course.
- Please accept the invitation to confirm your attendance as early as possible.
- You will be notified via email if your placement is successful.



You will be required to submit your travel documents (e.g. flight ticket) for verification. Please do so promptly to confirm your placement.

Terms of Award



ONLINE COURSE



Course Fees



IN-PERSON COURSE



Accommodation



Course Fees



Daily Allowance



Basic Insurance

*Please refer to Letter of Acceptance upon application for more details.

arrival in Singapore, you may
following information useful.

REQUIREMENTS TO SINGAPORE

es may require a visa to enter Singapore. Entry
are listed on the website of Singapore’s Immigration
Authority (ICA).

ov.sg/enter-transit-depart/entering-
visa_requirements

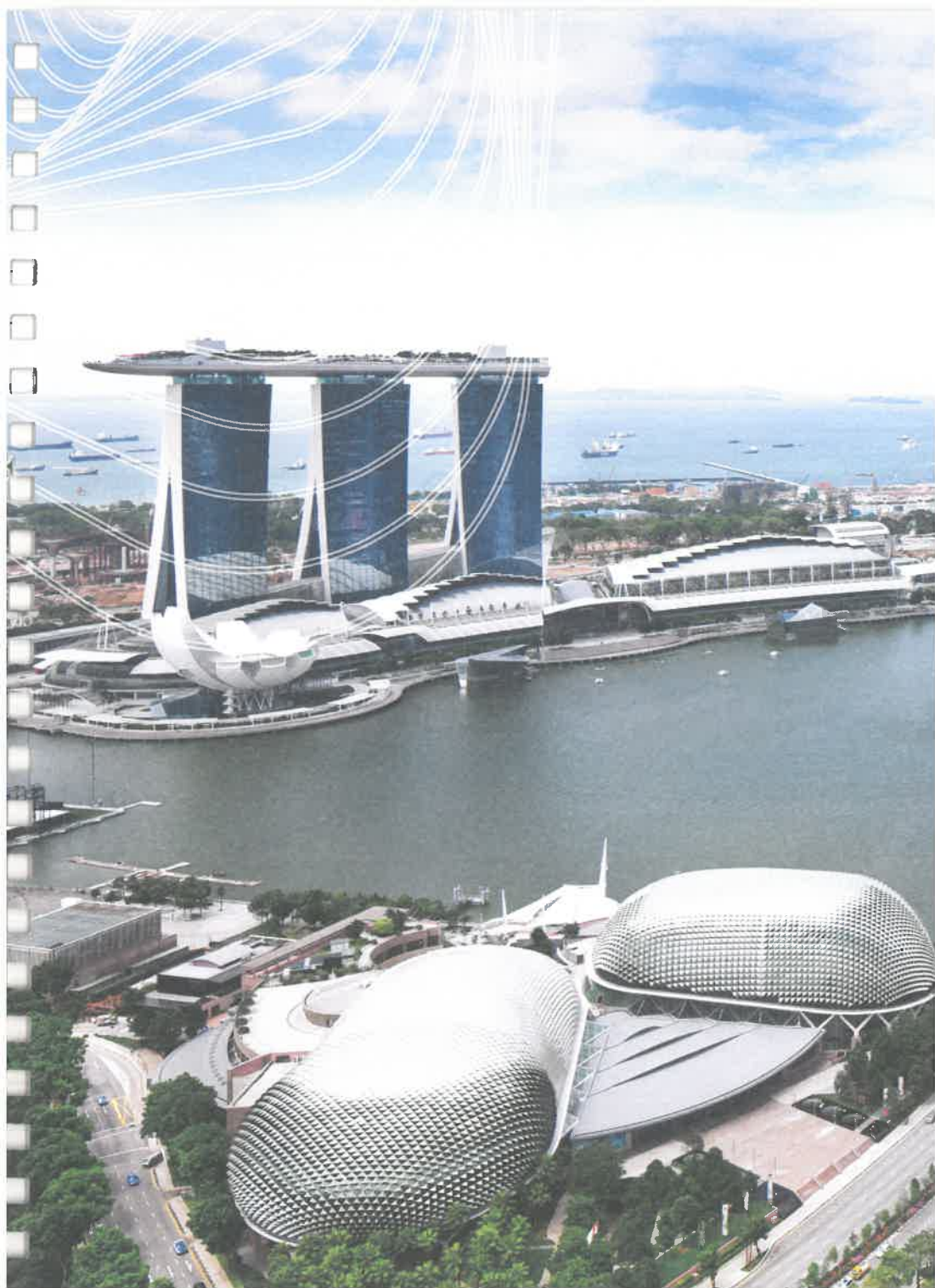


ADDITIONAL INFORMATION ABOUT SINGAPORE

For more information, you may also go to 'VisitSingapore' website.

visit-singapore.com







TAINABILITY

SUSTAINABILITY

Climate change is a clear and pressing priority. To combat climate change and its impacts, countries must collectively leverage green opportunities. Marking the launch of the Sustainability Action Package, this cluster will cover a suite of new sustainability-themed courses to share Singapore's journey towards a low-carbon and climate resilient future, covering adaptation and resilience-building strategies, green project management and financing, low carbon development, and carbon markets.

SCAN

14 — **Sustainable Financing of Cities**

15 – 19 May 2023

15 — **Clean Energy and Emission Reduction**

5 – 9 Jun 2023

16 — **Carbon Accounting**

10 – 14 Jul 2023

17 — **Climate Change Adaptation and Mitigation Strategies**

21 – 25 Aug 2023

18 — **Managing Coastal Biodiversity under Urbanisation Pressures**

4 – 8 Sep 2023

19 — **Introduction to Carbon Market**

25 – 29 Sep 2023

20 — **Introduction of Trends: From Carbon to Hydrogen Economy**

16 – 20 Oct 2023

21 — **Sustainable Water Management and Urbanisation**

29 Jan – 2 Feb 2024

22 — **Sustainable Integrated Water Resource Management**

4 – 8 Mar 2024

23 — **Building Smart Sustainable Cities**

18 – 22 Mar 2024

Sustainable Financing of Cities

11 SUSTAINABLE CITIES
AND COMMUNITIES



COURSE PROFILE

Level government officials involved in the financing structure.

will touch on the sustainable financing of urban initiatives through a holistic approach that interlinked issues such as environmental, social, and

the financing of cities and urban development
financing from the perspectives of lender and financier
the bankability of projects from the perspectives of
and investor
case studies and applying them internationally

 IN-PERSON COURSE

NOMINATION
DEADLINE

**31 MAR
2023**

COURSE DATES

**15 – 19 MAY
2023**

Clean Energy and Emission Reduction

7

PARTICIPANT PROFILE

Mid- to senior-level government officials involved in policymaking for sustainability and energy solutions.

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SYNOPSIS

This course will focus on Singapore's multi-agency engagement in formulating clean and renewable energy solutions to achieve a balance between development and climate action obligations. It will also touch on the importance of collective mitigative actions on a global scale.

TOPICS

- Introduction to clean energy resources and technologies
- Energy and climate security
- Sustainable and clean energy governance issues
- Renewable energy and Clean Development Mechanism (CDM) adoption and implementation

on Accounting

13 CLIMATE
ACTION



NT PROFILE

level government officials involved in policymaking
ity and the environment.

I provide an introduction to carbon accounting and
house Gas (GHG) inventories.

ol and 2006 Intergovernmental Panel on Climate
C) Guidelines for National GHG Inventories
and best practices on setting national GHG
goals
o carbon accounting
ory systems

 **IN-PERSON COURSE**

**NOMINATION
DEADLINE**

**26 MAY
2023**

COURSE DATES

**10 – 14 JUL
2023**

Climate Change Adaptation and Mitigation Strategies

PARTICIPANT PROFILE

Mid- to senior-level government officials involved in policymaking for sustainability and environmental conservation.

SYNOPSIS

This course will cover the environmental challenges arising from climate change, and Singapore's adaptation and mitigation strategies to address them.

TOPICS

- Understanding climate change risks and impacts
- Adaptation strategies in urban environments, with a focus on access to freshwater and food, health and transportation
- Mitigation policies and technologies, including mitigation to sea level rise (SLR)
- Singapore's environmental sustainability journey and Singapore Green Plan 2030

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COU

21
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aging Coastal iversity under nisation Pressures

14 LIFE
BELOW WATER



NT PROFILE

Senior-level government officials involved in
ement.

will share Singapore's approach to protect and
al biodiversity in the face of intense urbanisation.
amine the impact of climate change on achieving
le Development Goals from the aspect of coastal
vices.

services and benefits
to urbanisation and impact of climate change
biodiversity of the urbanised coastal environment
nt approaches relevant to urbanisation, climate
ptation and mitigation
Green Plan 2030



IN-PERSON COURSE

NOMINATION
DEADLINE

**21 JUL
2023**

COURSE DATES

**4 – 8 SEP
2023**

Introduction to Carbon Market

1

PARTICIPANT PROFILE

Mid- to senior-level government officials involved in policymaking for sustainability and the environment.

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SYNOPSIS

This course will provide an introduction to carbon markets as well as carbon offsetting projects.

CO
25
20%

TOPICS

- Carbon pricing instruments
- Voluntary and compliance carbon markets, including emissions trading schemes and Article 6
- Carbon credits and carbon offsetting projects
- Environmental integrity principles

Production of New Energy Trends: From Carbon Capture to Hydrogen Economy

7 AFFORDABLE AND
CLEAN ENERGY



EVENT PROFILE

High-level government officials involved in policymaking
on energy and energy solutions.

The course aims to provide an overview of renewable and low
carbon technologies, with a focus on the use of hydrogen
economy.

Impacts of global warming
Principles of different technologies for reducing
emissions
Overview of renewable and low carbon energy technologies
Hydrogen as a green fuel, including challenges in
developing a hydrogen economy

 **IN-PERSON COURSE**

**NOMINATION
DEADLINE**

**1 SEP
2023**

COURSE DATES

**16 – 20 OCT
2023**

Sustainable Waste Management and Smart Urbanisation

PARTICIPANT PROFILE

Mid- to senior-level government officials involved in policymaking for sustainability and environmental conservation.



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SYNOPSIS

This course will explore Singapore's multi-agency approach in formulating and implementing nature-based solutions (NBS) and closing the waste loop to enhance urban resilience in the face of climate change challenges.

COU

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TOPICS

- Sustainability and sustainable pathways in urban development and population growth
- Climate-smart land use planning and sustainable buildings
- Waste-to-Energy, Waste-to-Resource and circular economy
- Addressing land-based marine litter
- Sustainable food innovations for urban environments

Sustainable Integrated Water Resources Management

6 CLEAN WATER
AND SANITATION



COURSE PROFILE

High-level government officials involved in integrated water resources management.

Participants will discuss Singapore's approach to integrated water resources management to manage the effects of extreme weather brought on by climate change.

Participants will discuss Singapore's approach to integrated water resources management and circular economy, water management and Active, Beautiful and Clean (ABC Waters) Programme, protection for climate resilience, and water management to climate change.

 IN-PERSON COURSE

NOMINATION
DEADLINE

**19 JAN
2024**

COURSE DATES

**4 – 8 MAR
2024**

Building Smart and Sustainable Cities

1

PARTICIPANT PROFILE

Mid- to senior-level government officials involved in policymaking for urban development and smart city development.

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SYNOPSIS

Centered around the Singapore Liveability Framework, this course will equip participants with the knowledge and skills required to manage technologies against the backdrop of changing economies, ecological and social systems to build a smart and sustainable city.

CO

18
202

TOPICS

- Integrating technologies with changing economies, ecological and social systems
- Environmental management through smart modelling and public engagement
- Building community resilience
- Singapore's Smart Nation endeavours



LIC
ALTH

PUBLIC HEALTH

As countries recover from the COVID-19 pandemic, it is essential to enhance the healthcare systems to meet the ever-evolving needs of the population. This cluster features a dynamic range of courses covering various aspects of public health, including pandemic preparedness, healthcare sustainability, and digital transformation in healthcare.

SCAN

- 26** ————— **Responding to Pandemics and Future Prepa**
10 – 14 Jul 2023
- 27** ————— **Digital Transformation in Public Healthcare**
9 – 13 Oct 2023
- 28** ————— **Urban Health Security**
20 – 24 Nov 2023
- 29** ————— **Healthcare Management**
18 – 22 Mar 2024

Responding to Pandemics Future Preparedness

3 GOOD HEALTH
AND WELL-BEING



COURSE PROFILE

Level government officials involved in public health
planning for and managing pandemic response.

will cover Singapore's experience in responding to
and the lessons learnt. It will also explore strategies to
prepare for the next "Disease X".

on pandemics, including the COVID-19 pandemic
development, strategies and considerations for future

capacity in responding to pandemics
on pathways and decision-making in pandemics
communication and community engagement in

 IN-PERSON COURSE

NOMINATION
DEADLINE

26 MAY
2023

COURSE DATES

10 – 14 JUL
2023

Digital Transformation in Public Healthcare

3

PARTICIPANT PROFILE

Mid- to senior-level government officials involved in healthcare and social planning.

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DEA

25
202

COU
9 –
202

SYNOPSIS

The use of digital technologies enables the delivery of better patient experiences and improved health outcomes. This course will discuss best practices and technologies in the healthcare industry's digital wave.

TOPICS

- Telemedicine and Artificial Intelligence-enabled medical devices
- Blockchain electronic health records
- Data sharing among healthcare providers
- Use of technology in decision-making about treatment plans and health outcomes

1 Health Security

3 GOOD HEALTH
AND WELL-BEING



NT PROFILE

level government officials involved in public health.

 IN-PERSON COURSE

NOMINATION
DEADLINE

6 OCT
2023

COURSE DATES

20 – 24 NOV
2023

mpact of acute events on public health in cities is a
t of urban health security. This course will provide
ingapore's unprecedented measures to safeguard
during a pandemic.

tional capacities and capabilities to respond to
effectively
nology in urban health preparedness
unication, community engagement and protecting
groups
ementation at hospitals and primary care
mmunity resilience and enhancing participatory

Healthcare Management

PARTICIPANT PROFILE

Mid- to senior-level government officials involved in public health.

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COU

18
202

SYNOPSIS

This course will provide an overview of Singapore's healthcare system, and how it has evolved to meet current and future challenges.

TOPICS

- Provision of accessible, affordable and quality healthcare
- Upstream approaches and interventions to holistic healthcare
- Singapore's whole-of-government response to pandemics and major disease outbreaks
- Harnessing technology to improve healthcare outcomes
- Promoting long-term and sustainable population health

A photograph showing a pair of hands stacking light-colored wooden blocks on a dark wooden table. One hand is holding a block above the stack, while the other is supporting the base. The background is blurred, showing a window with light streaming in. A blue banner at the bottom left contains the text 'EXPERIENCE BUILDING' in white, serif, all-caps font. The right edge of the image has a white, perforated border.

EXPERIENCE
BUILDING

RESILIENCE BUILDING

In a world characterised by disruptions and flux, it is crucial for governments worldwide to anticipate and mitigate the negative impacts. This cluster examines policy innovation aimed at strengthening national capabilities to build a more cohesive and resilient society. It covers a broad range of topics from promoting mental health resilience and fostering inclusivity to future-proofing our workforce.

SCAN

- 32** ————— **Empowering Persons with Disabilities**
3 – 7 Jul 2023
- 33** ————— **Assuring Food Safety and Security**
14 – 18 Aug 2023
- 34** ————— **Education Transformation for Policymakers
The Singapore Experience**
28 Aug – 1 Sep 2023
- 35** ————— **Gender Equality between Men and Women:
Towards a More Inclusive Singapore Society**
25 – 29 Sep 2023
- 36** ————— **Industry 4.0 for TVET Leaders: Technologies
Threats and Opportunities**
9 – 13 Oct 2023
- 37** ————— **Psychosocial Support in the Workplace**
29 Jan – 2 Feb 2024

Empowering Persons with Disabilities

10 REDUCED INEQUALITIES



COURSE PROFILE

Mid-level government officials involved in social policy development.

 IN-PERSON COURSE

NOMINATION DEADLINE

19 MAY
2023

COURSE DATES

3 – 7 JUL
2023

Singapore's constant effort to build an inclusive and resilient society, this course will explore Singapore's Whole-of-Government approach to empower persons with disabilities and support them to achieve their full potential and contribute as active members of society.

• Social policy landscape and the key trends and challenges

• Government initiatives to support Singaporeans with disabilities and special needs

• How to create an inclusive built environment and public transportation system

• Social inclusion in sports and education

• Employment opportunities for persons with disabilities and support services

Assuring Food Safety and Security

PARTICIPANT PROFILE

Mid- to senior-level government officials involved in food safety and security policies.

SYNOPSIS

This course will cover Singapore's national food control system and strategies to improve food safety and security.

TOPICS

- Food safety policy and legal framework
- Risk-based food inspection system
- Food safety testing capabilities, chemical and microbiological risk analysis
- Ensure safety of food that is locally produced and processed
- Strategies and initiatives in ensuring food security

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DEA

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202

COU

14
202

Education Transformation Policymakers: Singapore Experience

4 QUALITY
EDUCATION



Participant Profile

Mid-level government officials involved in policymaking

Participants will elaborate on Singapore's evolving education system, particularly the models of teacher and school leadership

Participants will discuss factors for Singapore's successful transformation of its education system, and share experiences in Singapore's education transformation, including preparing future-ready schools and preparing future-ready students

Participants will discuss emerging educational trends and issues facing Singapore amidst a competitive global environment

 IN-PERSON COURSE

NOMINATION
DEADLINE

14 JUL
2023

COURSE DATES

28 AUG –
1 SEP
2023

Gender Equality between Men and Women: Towards a More Inclusive Singapore Society

PARTICIPANT PROFILE

Mid- to senior-level government officials involved in policymaking for gender equality.

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SYNOPSIS

This course will share Singapore's experience in moving towards a fairer and more inclusive society where men and women partner each other as equals and both can pursue their aspirations freely and fully.

TOPICS

- Singapore's experiences in promoting equality between men and women
- Legislative provisions and policies for supporting women
- Relevant initiatives from the private and public sector to promote equal opportunities for women
- Public engagement and consultation on women's development

Industry 4.0 for Leaders: Technologies, Threats Opportunities

4 QUALITY
EDUCATION



EVENT PROFILE

High-level government officials involved in Technical
Education and Training (TVET).

Will introduce Singapore's Industry 4.0 transformation
and TVET. It will also explore Singapore's approach in
developing human capital and supporting the workforce to pick
up and prepare for new opportunities.

Focus on key technologies in Industry 4.0 such as
Artificial Intelligence (AI) and Internet of Things (IoT) and the potential of
these technologies

Identify challenges of new technology developments to
business, industries and the workforce

Discuss Industry 4.0 on the education sector with a focus

Introduce SkillsFuture programme – a national skills
development and training movement

 IN-PERSON COURSE

NOMINATION
DEADLINE

**25 AUG
2023**

COURSE DATES

**9 – 13 OCT
2023**

Psychosocial Support in the Workplace

3

PARTICIPANT PROFILE

Mid- to senior-level government officials involved in the provision of support and emergency response as well as the designing of interventions for workplaces.

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SYNOPSIS

Covering the World Health Organization's Psychological First Aid (PFA) framework, this course will equip participants with the skills and knowledge needed to provide support to persons in distress, as well as plan and design psychosocial support in the workplace.

COU

29
2 F
202

TOPICS

- Introduction to mental health
- PFA principles, techniques and applications
- Crisis management and supportive communication
- Workplace mental health frameworks
- Planning and designing psychosocial support in the workplace



TALISATION

DIGITALISATION

The widespread adoption of digital technologies has unleashed a wealth of potential for countries to enhance their capabilities, but it has also exposed them to greater vulnerabilities. This cluster aims to share lessons on how countries can leverage digitalisation to enhance productivity and prepare for the digital changes of tomorrow.

SCAN

- 40** ————— **Transforming Public Service with the Power of Artificial Intelligence**
5 – 9 Jun 2023
- 41** ————— **Smart City: Envisioning Smart Urban IoT So and Emerging Technologies Management**
24 – 28 Jul 2023
- 42** ————— **Robotic Process Automation for Leaders**
6 – 10 Nov 2023
- 43** ————— **Integrated Cybersecurity Management and**
4 – 8 Dec 2023
- 44** ————— **Industry 4.0 and Innovation Management**
11 – 15 Mar 2024

Informing Public Policy with the Power of Artificial Intelligence



TARGET PROFILE

Senior-level government officials who are involved in policy and public service delivery.

The COVID-19 pandemic has pushed many organisations, including government agencies, to operate virtually. Through this course, participants will gain an understanding of Artificial Intelligence (AI) that will enable them to stay current with technological changes and implement new operating methods to better serve the public.

Key topics include the developments and possibilities of AI, including the use of generative and creative AI, and protecting intangible assets. The course will also explore AI capabilities in government agencies, the delivery of public services, and security considerations in an AI-powered world.

 IN-PERSON COURSE

NOMINATION
DEADLINE

**20 APR
2023**

COURSE DATES

**5 – 9 JUN
2023**

Smart City: Envisioning Smart Urban IoT Solutions and Emerging Technologies Management

PARTICIPANT PROFILE

Mid- to senior-level government officials involved in technology and Internet of Things (IoT)-related projects.

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202

COU

24
202

SYNOPSIS

Knowledge of IoT, its enabling technologies and best practices will support organisations in achieving their smart city objectives. This course provides insights on suitable applications and solutions for real world challenges in a user-centric manner.

TOPICS

- Introduction to IoT and IoT lifecycle
- IoT envisioning and evaluation framework
- Overview of cloud IoT services
- Service design in IoT
- IoT trends and security
- Management of emerging technologies such as blockchain, autonomous vehicles and Artificial Intelligence

Robotic Process Automation for Leaders

9 INDUSTRY, INNOVATION AND INFRASTRUCTURE



TARGET PROFILE

Mid-level government officials intending to use Robotic Process Automation (RPA) as a solution to improve their agency's processes.

The course will provide traction in the public service as a means to automate high volumes of repetitive and manual work processes. It will present Singapore's experience in implementing RPA across agencies and equip participants with foundational knowledge for successful RPA implementation.

- Introduction to RPA, its key features, functions, capabilities, and challenges
- Identifying suitable work processes for automation and using RPA to implement process improvement methodologies
- Organisational factors for successful RPA implementation
- RPA implementation approach
- Building a bot using UiPath

IN-PERSON COURSE

NOMINATION DEADLINE

22 SEP 2023

COURSE DATES

6 – 10 NOV 2023

Integrated Cybersecurity Management and Systems

1

PARTICIPANT PROFILE

Mid- to senior-level government officials who are involved in cybersecurity policy planning and enforcement.

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SYNOPSIS

The pervasiveness of the Internet of Things and internet connectivity has brought about an unprecedented level of convenience to our lives. This growing dependence has also led to new vulnerabilities which can be easily exploited by malicious actors. This course shares Singapore's experience in adopting best practices in cybersecurity.

COU
4 –
202

TOPICS

- Singapore: A Smart Nation vision
- Role of public institutions in smart city security
- Cybersecurity concerns: Threats and attacks
- Data and intelligence in cybersecurity
- Robust cybersecurity defence
- Governance and risk management

Industry 4.0 and Innovation Management

9 INDUSTRY, INNOVATION
AND INFRASTRUCTURE



NT PROFILE

Level government officials involved in innovation and policymaking pertaining to industry and development.

Will explore the evolving innovation landscape, the disruptive potential of new technology, and Singapore's strategy in harnessing innovation for economic growth in a knowledge-based economy.

on to Industry 4.0: Drivers, challenges and considerations
for innovation and intellectual property operations in a knowledge-based economy
government in innovation and technology management
development of financial technology and digital inclusion
innovation management and ecosystem

 IN-PERSON COURSE

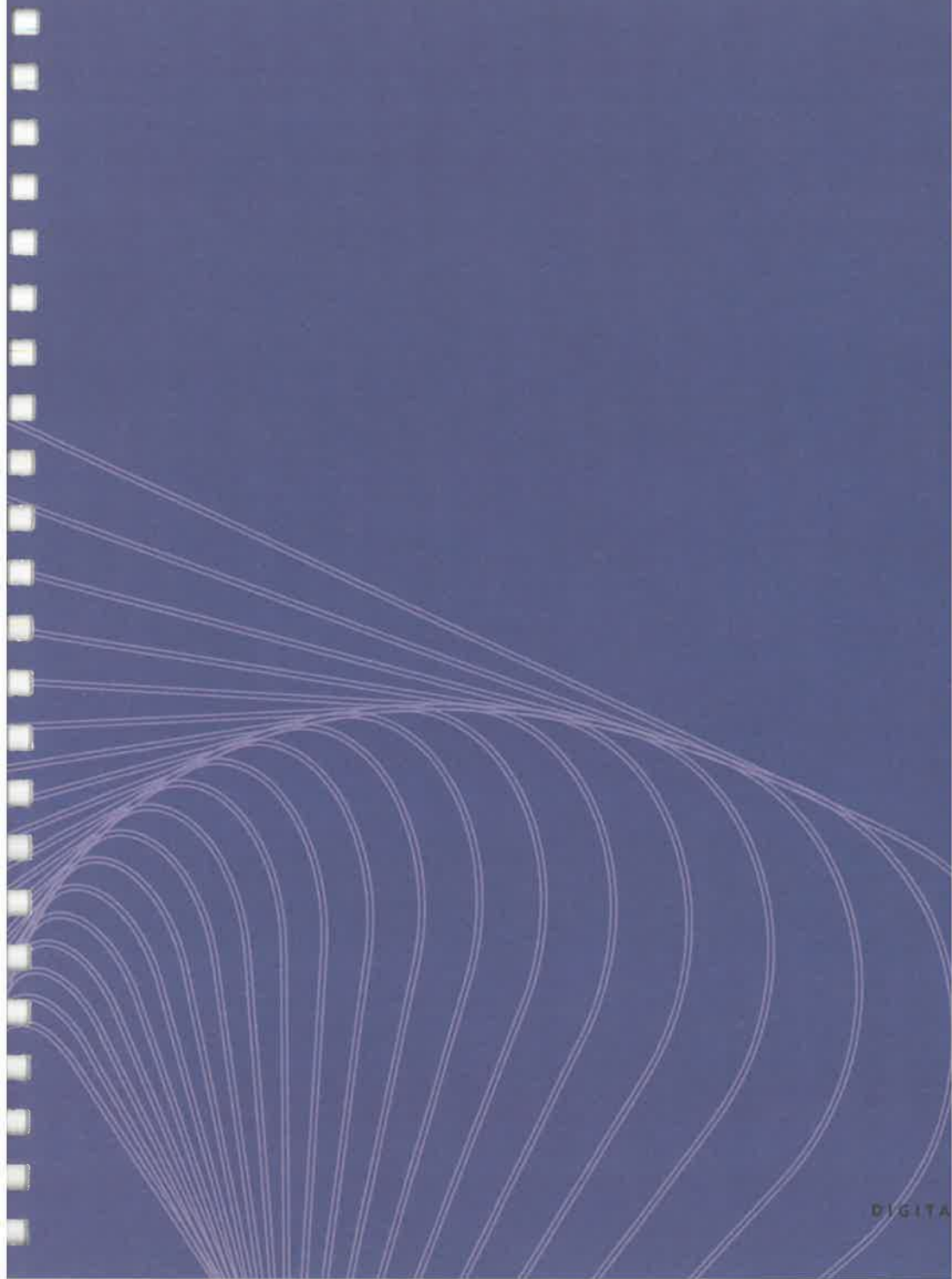
NOMINATION
DEADLINE

**26 JAN
2024**

COURSE DATES

**11 – 15 MAR
2024**

ATION



DIGITA

A close-up photograph of a person's hand, wearing a dark suit jacket and a white shirt cuff, holding a black and gold pen. The hand is writing on a white notepad. The background is dark and out of focus, showing a desk with a brass bell and a dark leather chair. The right edge of the image has a vertical strip of white squares, resembling a film strip. The bottom left corner has a dark green overlay with white text.

**LEADERSHIP &
GOVERNANCE**

LEADERSHIP AND GOVERNANCE

To build a nation and develop successfully, good governance and effective leadership are essential. This cluster will share Singapore's experience in leadership development, public policy formulation and public service transformation.

SCAN

- 48** ————— **Innovations in Governance**
12 – 16 Jun 2023
23 – 27 Oct 2023
- 49** ————— **International Law of the Sea**
25 – 29 Sep 2023
- 50** ————— **Maritime Public Leaders' Programme**
23 – 27 Oct 2023 (TBC)
- 51** ————— **Strategic Leadership and Public Governance**
27 Nov – 1 Dec 2023
11 – 15 Mar 2024
- 52** ————— **Women and Leadership Programme**
26 Feb – 1 Mar 2024

ations in rnance



NT PROFILE

-level government officials involved in leading and
blic sector reforms.

ll highlight Singapore’s experience in various public
vice delivery innovations, as well as the capabilities
vices need in order to stay relevant.

s approach to governance and public service
tion
and innovations in the formulation of socio-
policies
digital economy and a digitally inclusive society
nology and data to improve public service delivery
service as a platform for citizenry engagement and
innovation

ONLINE COURSE

NOMINATION
DEADLINE

5 MAY
2023

COURSE DATES

12 – 16 JUN
2023

IN-PERSON COURSE

NOMINATION
DEADLINE

8 SEP
2023

COURSE DATES

23 – 27 OCT
2023

International Law of the Sea

1

PARTICIPANT PROFILE

Mid- to senior-level government officials from the foreign affairs, marine and environment departments involved in issues related to the Law of the Sea.



ONLY

NO
DEA

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202

SYNOPSIS

With a focus on the 1982 United Nations Convention on the Law of the Sea (UNCLOS), this course will cover the rights and obligations of States in the various maritime zones, as well as the role of key international organisations.

COU

25
202

TOPICS

- Overview of international law and Law of the Sea
- Maritime boundary delimitation and economic zones
- UNCLOS dispute settlement mechanisms
- Maritime scientific research
- Emerging topics affecting UNCLOS

Time Public ers' Programme

9 INDUSTRY, INNOVATION
AND INFRASTRUCTURE



NT PROFILE

nly.



IN-PERSON COURSE

NOMINATION
DEADLINE

TBC

ne will provide a conducive learning and sharing
senior officials in maritime administrations to
is and discuss emerging trends that are affecting

COURSE DATES

**23 – 27 OCT
2023 (TBC)**

onomics
y and governance
sk management in challenging times
on of the maritime industry
unications management

IP & GOVERNANCE

Strategic Leadership and Public Governance

1

PARTICIPANT PROFILE

Mid- to senior-level government officials currently involved in leadership and strategic planning work.



IN-P

NO
DEA

13
202

SYNOPSIS

This course will share Singapore's experience in public sector leadership, economic development, good governance strategies and human capital development.

COU

27
1 D

TOPICS

- Singapore's approach to governance and public service transformation
- Economic development strategies and financial budgetary processes
- Good governance and public accountability
- Futures thinking and complexities – role in strategic planning in Singapore
- Management of human resource, organisational change and transitions



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DEA

26
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Women and Leadership Programme

5 GENDER EQUALITY



Participant Profile

only.



IN-PERSON COURSE

NOMINATION DEADLINE

12 JAN
2024

COURSE DATES

26 FEB –
1 MAR
2024

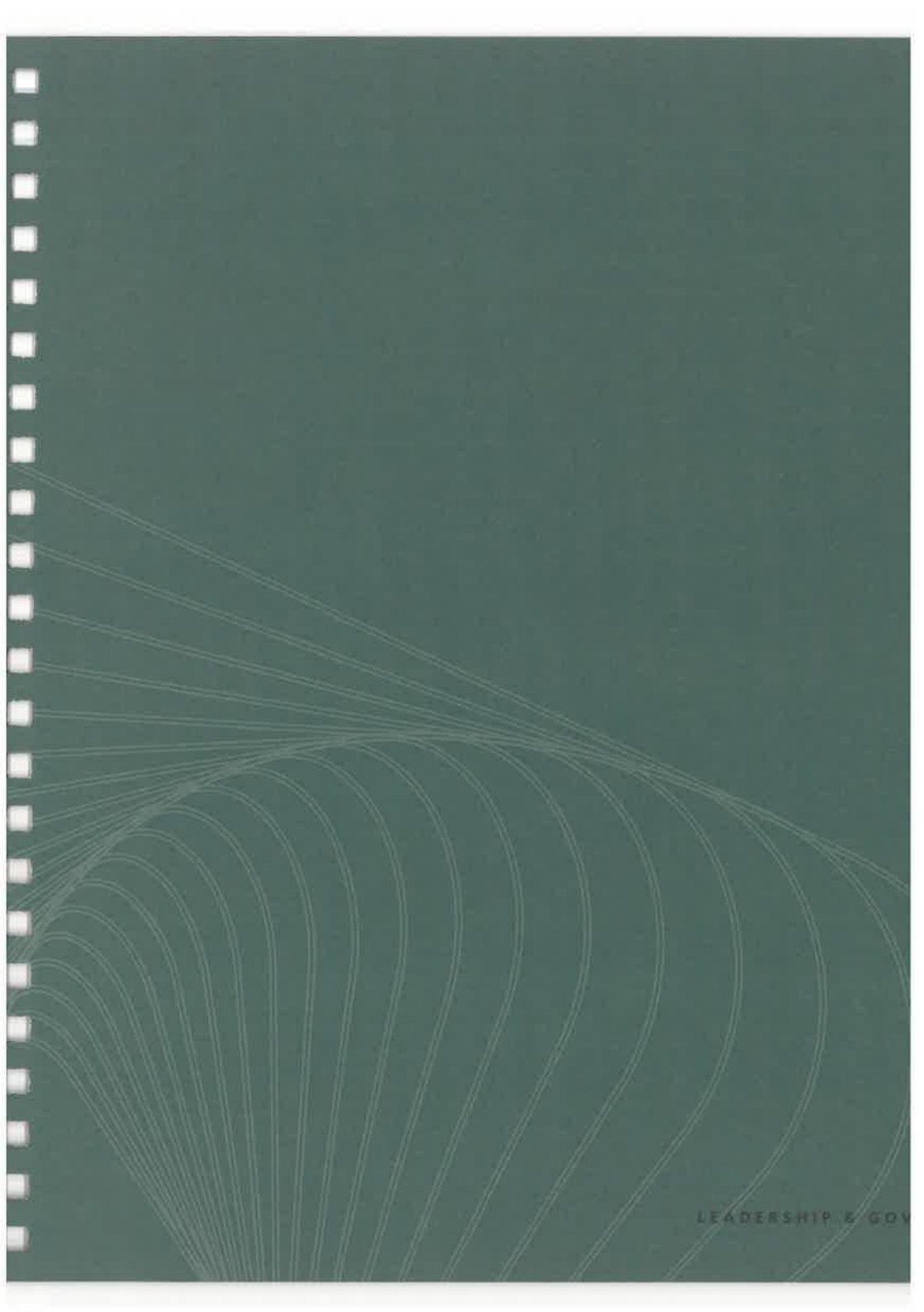
Participants bring unique perspectives to their organisations and have a huge impact on decision-making. This programme develops the critical leadership skills that women leaders can leverage to navigate challenges in the workplace.

Understanding the unique challenges faced by women in leadership and the impact of unconscious biases and stereotypes on career advancements

Identifying and challenging self-limiting beliefs and behavioural patterns to unlock their true potential

Developing leadership insights, tools and skills to advance their careers and organisations

Creating an environment or culture where gender poses no barrier to leadership



LEADERSHIP & GOV

A wide-angle photograph of a busy container port at sunset. The sky is a mix of orange, yellow, and blue. Several large gantry cranes are visible, some with their lights on. In the foreground and middle ground, there are numerous stacks of colorful shipping containers (white, blue, green, red). Several white trucks are parked or moving around the containers. The overall scene depicts a major hub of international trade.

DE &
NOMY

TRADE AND ECONOMY

Trade is critical to drive economic growth, encourage investment and improve resource allocation. In turn, a strong economy stimulates employment and raises living standards. This cluster will examine Singapore's approaches to financing infrastructure, fostering innovation, establishing resilient supply chain networks and facilitating free trade.

SCAN

- 56** ————— **Infrastructure Project Development, Planning and Management**
19 – 23 Jun 2023
- 57** ————— **Trade and Business Development**
24 – 28 Jul 2023
- 58** ————— **Innovation Ecosystem**
28 Aug – 1 Sep 2023
- 59** ————— **Supply Chain Management**
20 – 24 Nov 2023
- 60** ————— **Public-Private Partnerships: Infrastructure Projects Development**
4 – 8 Mar 2024

Infrastructure Project Development, Planning Management

9 INDUSTRY, INNOVATION AND INFRASTRUCTURE



EVENT PROFILE

High-level government officials involved in overseeing, implementing infrastructure projects.

The course will cover the planning and implementation of infrastructure and industrial projects, across all levels from local to national technical agencies.

The course will cover the planning, design and documentation of infrastructure projects, including the design and delivery systems, the business case, the implementation and execution of projects, the evaluation and the hand-out and conducting post-project evaluation.

 IN-PERSON COURSE

NOMINATION DEADLINE

5 MAY
2023

COURSE DATES

19 – 23 JUN
2023

ECONOMY

Trade and Business Development

9

PARTICIPANT PROFILE

 IN-F

Mid- to senior-level government officials involved in overseeing, planning and implementing infrastructure projects.

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SYNOPSIS

Trade facilitation is a key driver of economic development. This course will provide an overview of the measures used to facilitate international trade.

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24
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TOPICS

- Types of trade barriers
- Trade facilitation framework
- Challenges of implementing trade facilitation measures
- Singapore's trade facilitation journey
- The role of governments and non-governmental organisations in trade facilitation

ation Ecosystem

9 INDUSTRY, INNOVATION
AND INFRASTRUCTURE



NT PROFILE

level government officials involved in promoting
d supporting businesses.



IN-PERSON COURSE

NOMINATION
DEADLINE

14 JUL
2023

COURSE DATES

28 AUG –
1 SEP
2023

will provide an overview of Singapore's policies,
d efforts to build an ecosystem that promotes
d supports businesses.

nnovation in Singapore
g regulations and enabling businesses
sformation: Developing innovative strategies for

Singapore's digital economy through innovation

Supply Chain Management

PARTICIPANT PROFILE

Mid- to senior-level government officials involved in strategic planning.

 IN-F

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SYNOPSIS

This course will discuss the impact of recent major events on global supply chains. It will also cover Singapore's approach in strengthening supply chain resilience.

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TOPICS

- Impact of COVID-19 and other global events on global supply chains
- Identify the pros and cons of offshoring, onshoring and reshoring for economic development
- Singapore's whole-of-government approach to strengthening national resilience in an era of supply chain disruptions
- Role of governments in facilitating private-public collaboration to build supply chain resilience
- Regional collaboration to strengthen supply chain resilience

Public-Private Partnerships: Structure and Development

9 INDUSTRY, INNOVATION AND INFRASTRUCTURE



COURSE PROFILE

Level government officials involved in infrastructure planning and management.

Will introduce the fundamentals of conceptualising and implementing Public-Private Partnership (PPP) projects. It covers Singapore's experience with PPP projects.

development cycle – economic evaluation, benefits; procurement and competitive tendering; financing model and risk assessment; and contract management
regulations and enabling legislation
elements of the PPP approach
policies and regulatory frameworks for PPPs



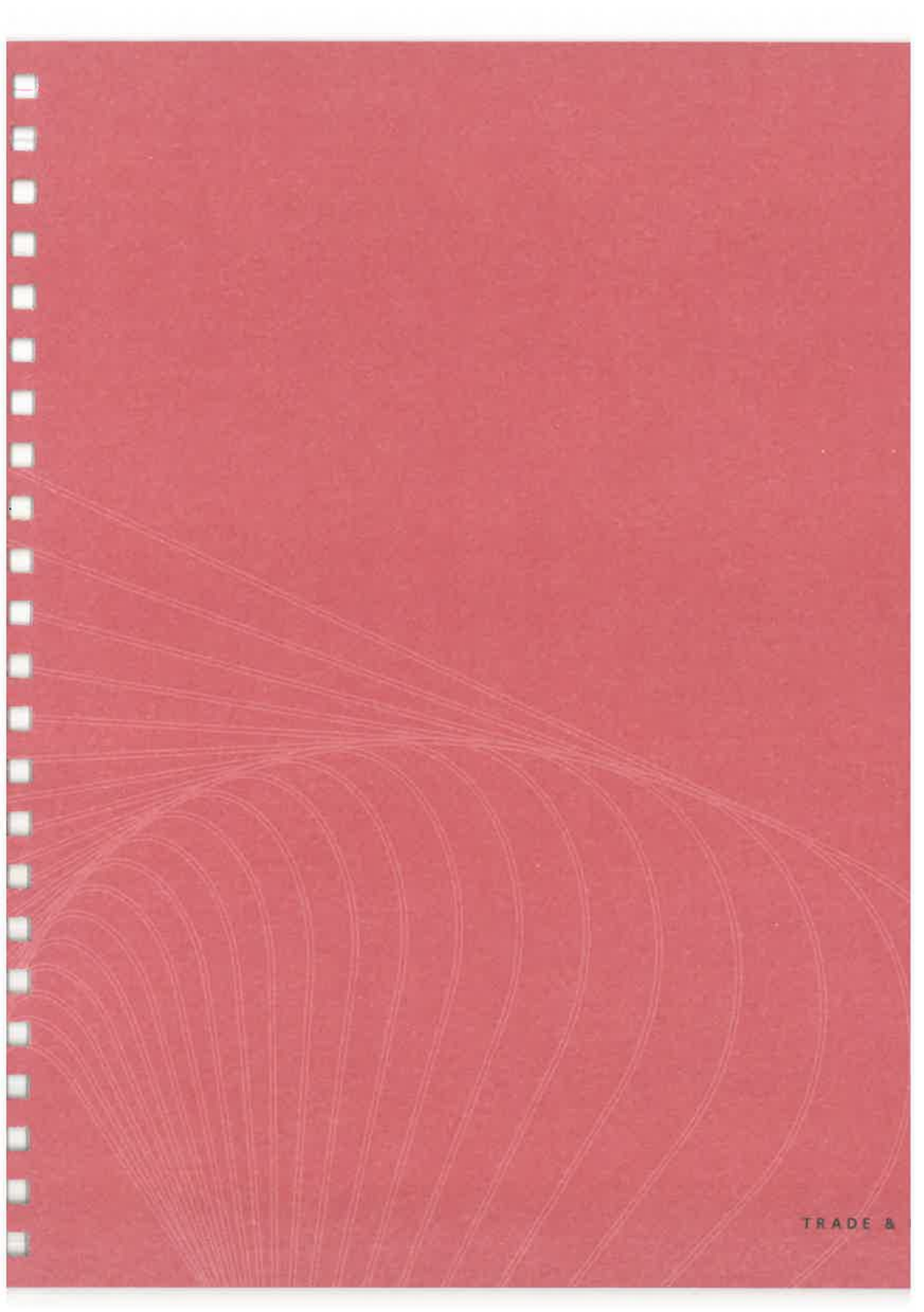
IN-PERSON COURSE

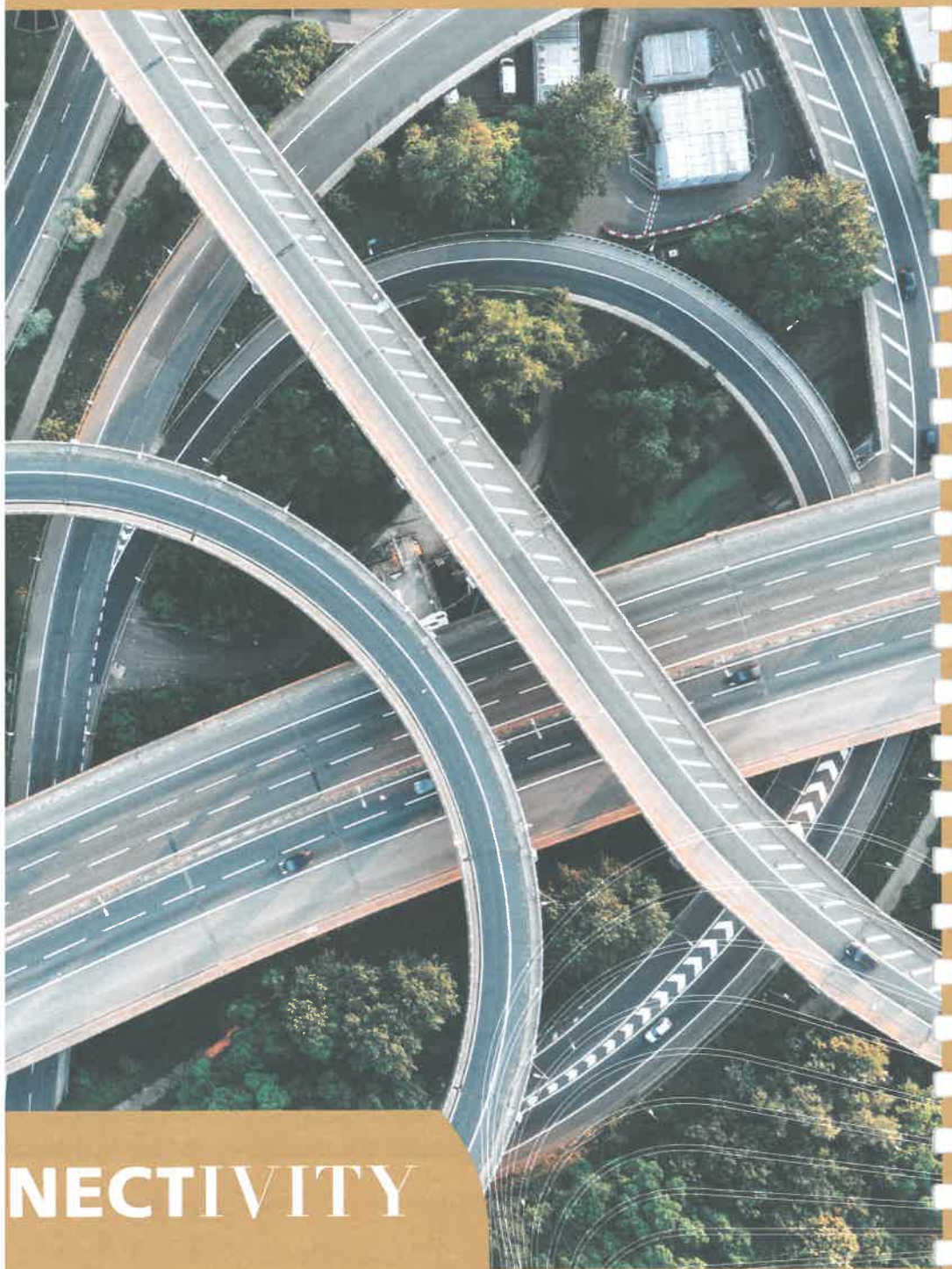
NOMINATION DEADLINE

19 JAN 2024

COURSE DATES

4 – 8 MAR 2024





NECTIVITY

CONNECTIVITY

With the lifting of border restrictions and easing of lockdown measures, countries will need to ensure that they are well connected to thrive in a post-COVID-19 world. This cluster will share Singapore's experience in the aviation, maritime and land transport operations.

SCAN

- 64** ————— **Safety Oversight Inspectors (Air Navigation)**
10 – 14 Jul 2023
- 65** ————— **Aviation Leaders Programme in Public Policy**
31 Jul – 4 Aug 2023
- 66** ————— **Safety Oversight Inspectors (Aerodrome)**
21 – 25 Aug 2023
- 67** ————— **Search and Rescue Administrators**
4 – 15 Sep 2023
- 68** ————— **Sustainable Urban Transport Planning and Design**
18 – 22 Sep 2023
- 69** ————— **Civil Aviation Management Programme**
11 – 18 Oct 2023
- 70** ————— **Port Management and Operations**
6 – 10 Nov 2023
- 71** ————— **Aircraft Accident Investigation Management**
26 Feb – 1 Mar 2024

CONN

y Oversight ctors (Air ation Services)

9 INDUSTRY, INNOVATION
AND INFRASTRUCTURE



NT PROFILE

-level officials from civil aviation authorities and
nment agencies responsible for Air Navigation
oversight management and inspection.

accordance with the International Civil Aviation
ICAO's requirements, this course will highlight the
principles underlying the safety oversight measures
S required of the State's aviation regulatory body.



IN-PERSON COURSE

NOMINATION
DEADLINE

26 MAY
2023

COURSE DATES

10 – 14 JUL
2023

f the Global Air Traffic Management (ATM)
l Concept
f the State's safety oversight obligations
x 11, ICAO Doc 4444 (ATM), ICAO Doc 7030
upplementary Procedures) and ICAO Universal
sight Audit Programme Beyond 2010
esponsibilities of the ANS safety oversight inspector
ors in ANS

Aviation Leaders Programme in Public Policy

PARTICIPANT PROFILE

Mid- to senior-level officials from civil aviation authorities and related government agencies.

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SYNOPSIS

This course will equip participants with the knowledge to formulate and implement policy related to national and aviation development in a dynamic environment. It will also share Singapore's experience in developing and managing a safe and vibrant aviation hub.

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TOPICS

- Public leadership, governance and policymaking
- Aviation development and management
- Case study on Singapore and Changi Airport

y Oversight ctors (Aerodome)

9 INDUSTRY, INNOVATION
AND INFRASTRUCTURE



NT PROFILE

-level officials from civil aviation authorities and
nment agencies involved in safety oversight,
and inspection of aerodromes.

accordance with International Civil Aviation
(ICAO)'s requirements, this course will provide an
he fundamental principles underlying the safety
sures and activities relating to aerodromes required
ation regulatory body.

- f the state's safety oversight obligations
- f ICAO Annex 14 (Aerodromes), Annex 19 (Safety
nt) and other relevant ICAO manuals
- maintenance and certification
- audits and inspections

 IN-PERSON COURSE

NOMINATION
DEADLINE

7 JUL
2023

COURSE DATES

21 – 25 AUG
2023

Search and Rescue Administrators

PARTICIPANT PROFILE

Chiefs or deputy chiefs from civil aviation authorities and related government agencies involved in the management and administration of an aviation search and rescue (SAR) organisation or unit.

SYNOPSIS

Developed in accordance with International Civil Aviation Organization (ICAO) SAR manuals, this course will equip participants with the knowledge and skills required to carry out aviation SAR roles effectively and efficiently.

TOPICS

- Overview of an aviation SAR system and its components
- Organisation and administration of SAR services
- Communications in SAR
- SAR agreements
- General trends and future developments in aviation SAR

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Sustainable Urban Transport Planning Strategies

9 INDUSTRY, INNOVATION
AND INFRASTRUCTURE



Participant Profile

Mid-level government officials involved in public transport policy and planning.

The course will provide an overview of Singapore's urban transport planning and strategies, as well as innovations to manage a sustainable, integrated and effective transport system.

Topics include:

- Overview of Singapore's land transport system, including the Transport Master Plan 2040

- Mobility strategy and green initiatives, such as electric vehicles

- Innovative technologies, including autonomous vehicles and Intelligent Transport Systems

- Planning models for sustainable public transport systems
- Road safety management

 IN-PERSON COURSE

NOMINATION
DEADLINE

**4 AUG
2023**

COURSE DATES

**18 – 22 SEP
2023**

Civil Aviation Management Programme

PARTICIPANT PROFILE

Mid- to senior-level officials from civil aviation authorities and related government agencies.

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SYNOPSIS

Comprising two modules, Developing an Air Hub and Regulations as well as Future of Aviation, this course provides an overview of the civil aviation sector, its major elements and their interfaces in an integral ecosystem.

TOPICS

- International legal and safety framework for aviation
- Aviation and economic development, including air transport and airport development, as well as airport and airline economics
- State safety programme and safety management systems, as well as aviation security and facilitation policy
- Aviation crisis management
- Future of air traffic management

Management Operations

9 INDUSTRY, INNOVATION AND INFRASTRUCTURE



NT PROFILE

r-level government officials involved in port and s.

 IN-PERSON COURSE

NOMINATION DEADLINE

22 SEP 2023

COURSE DATES

6 – 10 NOV 2023

rowing complexities of strategic port planning, could share Singapore’s policies and experiences in nising and optimising the use of resources for port It will also share Singapore’s experience in port and how the port continues to play a critical role development, including the use of technology to levels of efficiency and sustainability.

of Singapore port and challenges facing the

planning, preparedness and response to marine

y regulatory framework

terminals development and planning

on efforts

Aircraft Accident Investigation Management

9

PARTICIPANT PROFILE

Mid- to senior-level officials from civil aviation authorities and related government agencies involved in accident investigations.

 IN-P

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SYNOPSIS

Developed in accordance with International Civil Aviation Organization (ICAO) Annex 13: Aircraft Accident and Incident Investigation, and ICAO Circular 298: Training Guidelines for Aircraft Accident Investigators, this course will equip participants with the knowledge and skills to participate in and support aircraft accident investigations.

TOPICS

- Investigation methodology and management
- Roles of investigators, accredited representatives and their advisers in international investigations
- Aircraft accident sites and hazard management
- Aviation medicine and pathology
- Safety management systems for aircraft accident investigations

CONN



IMF – Singapore
Regional Training Institute

STI

Located in Singapore, the International Monetary Fund's Singapore Regional Training Institute (STI) is the primary training centre for the Asia-Pacific region. It provides training and technical assistance on macroeconomic management. It also offers courses on legal and statistical issues to government officials from 37 countries. The STI is funded by the IMF, Singapore and Japan, who together support the STI's programme. Since its establishment in 1987, it has provided training to over 20,000 officials throughout the region. The STI also hosts high-level seminars and is increasingly becoming a platform for peer-to-

Date	Course Title
2023	Systemic Macro Financial Risk Analysis
2023	Legal Aspects of International Financial Institutions
2023	National Accounts Statistics - Advanced
2023	External Sector Statistics - Intermediate
2023	Consumer Price Index - Advanced
2023	Macroeconomic Diagnostics
2023	Fintech and Digital Money: Selected Issues
2023	Fiscal Frameworks
2023	Legal Developments Arising from Fintech
2023	FX Intervention Rules: A Risk-Based Framework
2023	Financial Sector Surveillance
2023	Workshop on the Joint IMF World Bank Debt Sustainability Framework for Low-Income Countries
2023	Assessing and Managing Fiscal Risks
Jun 2023	Model-Based Monetary Policy Analysis and Forecasting
2023	Financial Programming and Policies
2023	Financial Soundness Indicators
2023	Implementing AML/CFT Standards - Enhancing Beneficial Ownership Transparency Frameworks
2023	Nowcasting

Scheduled Date	Course Title
17 – 28 Jul 2023	Monetary and Financial Statistics - Introductory
24 – 28 Jul 2023	Corporate and Household Insolvency
25 Sep – 6 Oct 2023	Monetary Policy
25 Sep – 6 Oct 2023	Macroeconomics of Climate Change
9 – 13 Oct 2023	Safeguards Assessments of Central Banks
9 – 20 Oct 2023	Public Sector Debt Statistics - Advanced
23 – 27 Oct 2023	Public Financial Management Legal Frameworks
23 Oct – 3 Nov 2023	Macroeconomic Forecasting and Analysis
30 Oct – 10 Nov 2023	Institutional Sector Accounts - Advanced
6 – 10 Nov 2023	Fintech Market Development and Policy Implications
13 – 17 Nov 2023	Cash and Debt Management
13 – 17 Nov 2023	Macro-Stress Testing I or II
27 Nov – 1 Dec 2023	Cyber Risk Regulation and Supervision
27 Nov – 1 Dec 2023	Forecasting Framework for Central Bank Systemic L
4 – 8 Dec 2023	Legal Aspects of International Financial Institutions
4 – 15 Dec 2023	Fiscal Policy Analysis
11 - 15 Dec 2023	Financial Market Infrastructures: Principles and Prac

Please refer to STI's website (www.imfsti.org) for the most up-to-date course in

CALENDAR COURSES

- 15 – 19 MAY** ▶ Sustainable Financing of Cities 
-
- 5 – 9 JUN** ▶ Clean Energy and Emission Reduction 
- 5 – 9 JUN** ▶ Transforming Public Service with the Power of Artificial Intelligence
- 12 – 16 JUN** ▶ Innovations in Governance 
- 19 – 23 JUN** ▶ Infrastructure Project Development, Planning and Management
-
- 3 – 7 JUL** ▶ Empowering Persons with Disabilities
- 10 – 14 JUL** ▶ Carbon Accounting 
- 10 – 14 JUL** ▶ Responding to Pandemics and Future Preparedness
- 10 – 14 JUL** ▶ Safety Oversight Inspectors (Air Navigation Services)
- 24 – 28 JUL** ▶ Smart City: Envisioning Smart Urban IoT Solutions and Emerging Technologies Management
- 24 – 28 JUL** ▶ Trade and Business Development
- 31 JUL – 4 AUG** ▶ Aviation Leaders Programme in Public Policy
-
- 14 – 18 AUG** ▶ Assuring Food Safety and Security 
- 21 – 25 AUG** ▶ Climate Change Adaptation and Mitigation Strategies 
- 21 – 25 AUG** ▶ Safety Oversight Inspectors (Aerodrome)
- 28 AUG – 1 SEP** ▶ Education Transformation for Policymakers: The Singapore Experience
- 28 AUG – 1 SEP** ▶ Innovation Ecosystem



Online Course



Sustainability Action Package

SEP

4 – 8 SEP

▶ Managing Coastal Biodiversity under Urbanisation

4 – 15 SEP

▶ Search and Rescue Administrators

18 – 22 SEP

▶ Sustainable Urban Transport Planning and Strategy

25 – 29 SEP

▶ Introduction to Carbon Market 

25 – 29 SEP

▶ Gender Equality between Men and Women: Toward Inclusive Singapore Society

25 – 29 SEP

▶ International Law of the Sea 

OCT

9 – 13 OCT

▶ Industry 4.0 for TVET Leaders: Technologies, Threats and Opportunities

9 – 13 OCT

▶ Digital Transformation in Public Healthcare

11 – 18 OCT

▶ Civil Aviation Management Programme

16 – 20 OCT

▶ Introduction of New Energy Trends: From Carbon to Hydrogen Economy 

23 – 27 OCT

▶ Innovations in Governance

23 – 27 OCT
(TBC)

▶ Maritime Public Leaders' Programme (MPLP)

NOV

6 – 10 NOV

▶ Robotic Process Automation for Leaders

6 – 10 NOV

▶ Port Management and Operations

20 – 24 NOV

▶ Urban Health Security

20 – 24 NOV

▶ Supply Chain Management

27 NOV – 1 DEC

▶ Strategic Leadership and Public Governance

DEC

4 – 8 DEC

▶ Integrated Cybersecurity Management and Systems



Online Course



Sustainability Action Package

CALENDAR COURSES

29 JAN – 2 FEB ▶ Sustainable Waste Management and Smart Urbanisation 

29 JAN – 2 FEB ▶ Psychosocial Support in the Workplace 

26 FEB – 1 MAR ▶ Women and Leadership Programme

26 FEB – 1 MAR ▶ Aircraft Accident Investigation Management

4 – 8 MAR ▶ Sustainable Integrated Water Resources Management 

4 – 8 MAR ▶ Public-Private Partnerships: Infrastructure Projects Development

11 – 15 MAR ▶ Industry 4.0 and Innovation Management

11 – 15 MAR ▶ Strategic Leadership and Public Governance 

18 – 22 MAR ▶ Building Smart and Sustainable Cities 

18 – 22 MAR ▶ Healthcare Management



Online Course



Sustainability Action Package